

**GREATER MANCHESTER CORPORATE ISSUES AND REFORM SCRUTINY COMMITTEE**

Date: 15<sup>th</sup> October 2019

Subject: Greater Manchester Strategy Implementation Plan and Performance Update

Report of: Andy Burnham, Mayor of Greater Manchester and Policy & Strategy Portfolio Lead

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**PURPOSE OF REPORT**

To provide scrutiny committee members with an updated on the progress being made in delivery of the Greater Manchester Strategy (GMS) implementation plan. The latest six monthly update of the implementation plan and performance dashboards is currently being developed and will be provided to Scrutiny Members in November.

**RECOMMENDATION:**

Scrutiny Members are asked to note the content of the last GMS performance update and provide comments on the progress being made.

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## **1. INTRODUCTION**

1.1. The 2017 Greater Manchester Strategy (GMS) sets out a commitment to publish an Implementation Plan to detail the specific actions and activities underway to deliver GM's strategic vision and ambitions. In April 2018, the GMCA agreed a two-year Implementation Plan with the inclusion of ambitions to be achieved by 2020, and delivery milestones. This Implementation Plan:

- is based around a small number of prioritised actions, and not a 'catch all' list of all the actions underway in a particular area;
- is focused on those actions which are 'transformational' in that, when delivered, they will move GM significantly towards achieving its ambitions;
- is focused on those actions which require the whole 'GM-system' to get behind to deliver the outcomes we are seeking; and
- sets out clear, measureable, milestones towards the completion of the actions to allow Members to determine whether we are on-track to achieve the action within the 2020 timescale.

1.2. The GMS Performance Dashboard has been developed to sit alongside the Implementation Plan, to provide a better understanding of performance in the round. The performance dashboard metrics help us to unpack change demonstrated by the headline indicators, as they capture performance in specific areas that contribute to the key outcomes we are seeking to track. However, it is not possible for a direct read across between the performance of the outcome measures and the milestone delivery.

1.3. The annexed implementation plan provides a progress update on the activities delivered over the period Oct 2018-March 2019 and shows RAG ratings based on an assessment on progress and the likelihood of the action being delivered by 2020. New delivery milestones are also included for the remaining plan period.

1.4. The April to September six month period has just finished and the full performance update is being developed. The updated implementation plan and performance dashboards will be provided to Scrutiny Members in November.

1.5. The Implementation Plan actions respond to challenges highlighted in the performance dashboard. As mentioned above however, it should be noted that read across between the actions and the dashboard performance ratings is not necessarily direct, given the lag in reporting for some of the data, the time taken for activity to translate into outcomes, and the wider causal factors at work.

## **2. GREATER MANCHESTER STRATEGY PERFORMANCE**

2.1 As shown in the full Implementation Plan update (Annex A), good progress is being made in the delivery activities under each of the GMS priorities. For some areas however, the assessment of our ability to achieve the 2020 ambition statements has been rated red or

amber, with an explanation as to why these activities are deemed to be off-track and achievement of the ambitions by 2020 may not be met.

2.2 Progress against the performance measures in each of the dashboards is variable. There is a time lag on many of the metrics used in the dashboards, and for much of the activity being delivered the impacts of delivery may not be felt for many years, which accounts (in some part) for the variation between on-track delivery activity and off-track outcome performance.

2.3 As stated above, the implementation plan and performance dashboards are currently being updated. From the early draft updates some key progresses in the priorities of most interest to Corporate Scrutiny include:

Priority 1 – Children starting school ready to learn:

- The proportion of GM mothers who were smokers at the time of delivery (SATOD) has reduced at a faster rate than any other NHS commissioning region in England.
- The quality of GM early years settings has continued to improve, with only 5.8% not achieving a 'good' or 'outstanding' rating in the March 2019 data.
- Significant work has been undertaken since the last GMS update to develop the Early Years elements of the Greater Manchester Spending Review submission to Government.

Priority 10 – An age-friendly Greater Manchester:

- An increase in the number of 50-64 year olds in work has been seen. The employment rate for this age group was 70.9% in the year to March 2019, 1.3 percentage points below the England average, but demonstrating a narrowing of the gap that stood at 4.4 percentage points just a year before.
- Recent developments include the launch of a *Pride in Ageing* programme with the LGBT Foundation, funding for a National Centre for Creative Ageing, and the second phase of the Mayoral Age-Friendly Neighbourhoods Challenge. Support for the *Ageing in Place* programme for age-friendly neighbourhoods has been agreed, based on the approach outlined in the GM White Paper on Unified Public Services.

Enabling actions and ways of working:

- Draft proposals have been developed for the Reform Investment Fund, (Youth homelessness, Children's Pause, Women Offenders).
- The actions being led by the VCSE sector to develop new ways of joint working, include the delivery of a review of commissioning, identifying barriers to participation, and developing interventions and responses to issues identified.

2.4 Other significant progresses made since the last update of the GMS implementation plan include:

- A Bed Every Night has been scaled up and is now in Phase 2 of delivery, to date, nearly 700 clients have 'moved on' to more positive accommodation options.

- Our Pass has launched, providing free bus travel for 16 to 18 year olds.
- A proposed bus reform scheme has been developed for the whole of Greater Manchester, with the aim of providing a joined up network, with simple fares and ticketing, and guarantees the best value ticket for journey's taken. A public consultation on the bus franchising scheme will now be undertaken.

### **3. RECOMMENDATION**

3.1 Scrutiny Members are asked to note the content of the last GMS performance update and provide comments on the progress being made.